

Previously Agreed Budget Changes Summary 2022/23 - 2025/26

Directorate	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000	Total £000
Previously Agreed Pressures & Investments						
Children's Services	2,716	-1,420	-945	0	0	351
Adult Services	9,839	0	0	0	0	9,839
Public Health	47	48	0	0	0	95
Environment & Place	-255	-750	0	0	0	-1,005
Customers, Organisational Development & Resources	-645	0	0	0	0	-645
Commercial Development, Assets & Investments	-1,336	-510	0	0	0	-1,846
Total Previously Agreed Pressures & Investments	10,366	-2,632	-945	0	0	6,789
Previously Agreed Savings						
Children's Services	-411	0	0	0	0	-411
Adult Services	-65	0	0	0	0	-65
Public Health	378	-48	0	0	0	330
Environment & Place	-2,682	-579	-678	-160	0	-4,099
Customers, Organisational Development & Resources	-100	0	0	0	0	-100
Commercial Development, Assets & Investments	-1,777	-245	0	0	0	-2,022
Total Previously Agreed Savings	-4,657	-872	-678	-160	0	-6,367
Total Directorate Changes	5,709	-3,504	-1,623	-160	0	422
Corporate Variations	3,770	23,098	19,859	19,059	0	65,786
Change to Net Operating Budget	9,479	19,594	18,236	18,899	0	66,208

Children's Services - Previously Agreed Pressures, Investments and Savings

Ref	Description	2022/23	2023/24	2024/25	2025/26	2026/27	Total
		£000	£000	£000	£000	£000	£000
	Previously Agreed Pressures & Investments						
19PC1/ 20CH3/ 21CS6	Access to Education - Home to School Transport Demography to meet demand, particularly in relation to SEND transport.	1,300					1,300
21CS26	Fostering project - this was an invest to save project to support a new offer to in-house foster carers in Oxfordshire with the aim to increase the percentage of children in care living with in-house foster carers, as opposed to independent fostering or private residential care. £0.6m was initially invested in 2020/21 and will produce £1.0m of savings in total of which £0.6m will be made in 2022/23 and 2023/24.	-393	-230				-623
19PC1/ 20CH7	Staffing pressure - staffing to meet demographic growth in children's social care services. Numbers of children have increased in children's social care teams and addition staffing is required to maintain caseloads at acceptable level .	300					300
19PC1/ 20CH6/ 21CS8	Children with Disabilities: Demographic Increases - extra resources required to meet increased numbers of children with disabilities supported by our children social care.	200					200
21CS11	Children with Disabilities - This is the second half of a phased fall out of temporary funding of £0.2m added in 2020/21 to fund an additional Specialist Housing Occupational Therapist resource to address waiting lists.	-85					-85

Children's Services - Previously Agreed Pressures, Investments and Savings

Ref	Description	2022/23	2023/24	2024/25	2025/26	2026/27	Total
		£000	£000	£000	£000	£000	£000
19PC1/ 20CH5/ 21CS14	Corporate parenting placements - this pressure is linked to both the anticipated demand for placements for children in care and the increased complexity of children's needs. Includes rising costs of many of our specialist placements .	3,800					3,800
21CS21	Family safeguarding model - this was an invest to save project which introduced a new model in children social care. This will provide support to the whole family and is a preventative model which has proven in other areas to both enhance outcomes for children and their families and manage demand. An initial investment of £2.2m was made in 2020/21. Placement savings of £0.5m per annum and service savings of £0.4m are anticipated from 2022/23. The remainder of the budget change in 2022/23 relates to the assumption that the adult facing posts would attract funding from other agencies.	-1,916	-944	-945			-3,805
20CH8/ 21CS20	Leaving Care Allowances and Support	150					150
21CS16	Phased fall out of a temporary £0.4m increase in funding in 2020/21 for social care staffing team pressures to meet additional demand.	-140	-246				-386
22CS8	Fall out of Youth Offer - Accelerator Funding in 2021/22	-500					-500
	Total Previously Agreed Pressures & Investments	2,716	-1,420	-945	0	0	351

Children's Services - Previously Agreed Pressures, Investments and Savings

Ref	Description	2022/23	2023/24	2024/25	2025/26	2026/27	Total
		£000	£000	£000	£000	£000	£000
	Previously Agreed Savings						
20CH15/ 20CH21	Savings arising from a review of third party spend - commissioning to review contracts , collaboration with providers etc to provide appropriate placements and support to children and provide best value.	-250					-250
22CS26	Savings arising from the step down from residential care to enhanced fostering provision	-463					-463
22CS27	Fall out of one off reduction of contribution to Adopt Thames Valley in 2021/22.	150					150
22CS32	Youth Justice Service redesign of senior management structure and Substance Misuse services.	59					59
22CS35	Fall out of government grant funding in 2021/22 for troubled families posts	83					83
22CS38	Training	10					10
	Total Previously Agreed Savings	-411	0	0	0	0	-411
	Total Net Position	2,305	-1,420	-945	0	0	-160

Adult Services - Previously Agreed Pressures, Investments and Savings

Ref	Description	2022/23	2023/24	2024/25	2025/26	2026/27	Total
		£000	£000	£000	£000	£000	£000
	Previously Agreed Pressures & Investments						
21AD1	Community Capacity: Strengthen and build community capacity, informal care networks & connections in Oxfordshire to help people to live as independent lives as possible. This is a further increase to investments in 2020/21 and 2021/22 and increases the total budget to £0.750m.	250					250
20AD8	Housing Related Support: the council invested £0.250m into the Oxfordshire Homelessness Partnership in each of 2020/21 and 2021/22. This funding ceases from 2022/23 but has been replaced by 22AS4.	-250					-250
22AS4	Continue contribution to the Oxfordshire Homelessness Partnership on an on-going basis from 2022/23.	250					250
21AD10	Care Workforce: Increase funding for Shared Lives carers to maintain payment rates compared to neighbouring areas. Also includes the on-going impact of benefit changes impacting on contributions to housing costs for people living with Shared Lives carers.	120					120

Adult Services - Previously Agreed Pressures, Investments and Savings

Ref	Description	2022/23	2023/24	2024/25	2025/26	2026/27	Total
		£000	£000	£000	£000	£000	£000
19PA1 & 20AD3 & 21AD6	Population Changes for Adults with Learning Disabilities: Funding for Demographic Changes built into existing MTFP based on increasing current spend by growth indices developed by Emerson & Hatton for the incidence of learning disability in the general population.	2,436					2,436
20AD1 & 21AD7	Population Changes: Learning Disability expenditure is higher than existing MTFP assumptions and planned demographic growth. Additional pressure assumes on-going effect of activity in previous years then £2.0m per annum net package growth (based on average growth over last two years).	1,100					1,100
21AD8	Population Changes: expenditure on the social care element of educational placements for young adults aged 18 - 25 is expected to continue to grow in 2022/23.	300					300
19PA1 & 20AD3 & 21AD16	Population Changes for Older People: impact of Demographic Changes built into existing MTFP - additional packages of care required for growing and ageing population. Based on uplifting existing budgets by Office for National Statistics population estimates.	3,364					3,364
20AD4/ 21AD18	Inflation: uplifts to Care Packages (links to increased cost for providers driven by increases to the National Living Wage and other costs) .	1,100					1,100

Adult Services - Previously Agreed Pressures, Investments and Savings

Ref	Description	2022/23	2023/24	2024/25	2025/26	2026/27	Total
		£000	£000	£000	£000	£000	£000
20AD17U	Service Review: Saving 20AD17 was reprofiled to reflect updated timescale for the implementation of commercial changes relating to the way the council commissions care home placements. The final year of the three year phasing reflects turnover of placements and ability to move to block contracting arrangements as existing spot placements come to an end. (links to 20AD17)	-334					-334
22AS2	Increase funding for mental health to reflect agreed activity levels	1,503					1,503
	Total Previously Agreed Pressures & Investments	9,839	0	0	0	0	9,839
	Previously Agreed Savings						
22AS14	Anticipated savings from changing the systems used for tracking home support visits as part of the implementation of the new Live Well at Home arrangements in 2021/22.	-125					-125
22AS22	One – off project funding (in reserves) was used to support expenditure in 2021/22. This one - off funding falls out from 2022/23.	60					60
	Total Adult Services Previously Agreed Savings	-65	0	0	0	0	-65
	Total Net Position	9,774	0	0	0	0	9,774

Public Health - Previously Agreed Pressures, Investments and Savings

Ref	Description	2022/23	2023/24	2024/25	2025/26	2026/27	Total
		£000	£000	£000	£000	£000	£000
	Previously Agreed Pressures & Investments						
21PH3	Estimated Public Health funded staff salary inflation (to be met from Public Health grant funding)	47	48				95
	Total Previously Agreed Pressures & Investments	47	48	0	0	0	95
	Savings						
	Previously Agreed Savings						
21PH16 & 22PH11	Use the Public Health reserve to manage the overall impact of pressures and savings for Public Health within the ringfenced grant funding.	13	-33				-20
21PH8	Jubilee House - review and halve hot desk provision for council staff when current arrangements end in November 2022. Retain 8 desks.	-10	-15				-25
21PH15/ 19PPH1	A contribution of £0.425m from the Public Health Reserve supported public health eligible spend within the Family Safeguarding model in Children's Services in each of 2020/21 and 2021/22. This contribution falls out from 2022/23. (Linked to 21CS21)	425					425
22PH10	Review Drugs and Alcohol service provision	-50					-50
	Total Previously Agreed Savings	378	-48	0	0	0	330
	Total Net Position	425	0	0	0	0	425

Environment & Place - Previously Agreed Pressures, Investments and Savings

Ref	Description	2022/23	2023/24	2024/25	2025/26	2026/27	Total
		£000	£000	£000	£000	£000	£000
	Previously Agreed Pressures & Investments						
21COM3	Fall out of one off investment related to the improvement of data management and processes to enable timely council-wide responses to planning consultations.	-400					-400
21COM8	Digitalisation of the Development Management and Enforcement Service to enable more efficient, flexible working.		-300				-300
21COM9	Development and implementation of a new service delivery model for Travel Planning team, to enable the service to become self financing and provide a better service to customers. Initial investment of £0.250m was made in 2020/21 for 2 years . On going saving to be acheived from 2022/23 is £0.150m after taking into account the repayment of the initial investment.	-250					-250
21COM1	Strategic Rail Cotswold Taskforce: Remaining phased fall out of partnership contribution of £0.175m made in 2020/21 to progress to progress the significant enhancement of the rail corridor supporting growth in West Oxfordshire.	-85					-85
21COM20	Enhancing the provision of safety related tree maintenance a 2-year programme of works to ensure the safety of trees adjacent to our highways on on our OCC property for which the County has responsibility. Cumulative investment of £0.6m in 2020/21 and 2021/22. £0.250m annual budget available ongoing from 2022/23.	-150					-150

Environment & Place - Previously Agreed Pressures, Investments and Savings

Ref	Description	2022/23	2023/24	2024/25	2025/26	2026/27	Total
		£000	£000	£000	£000	£000	£000
20COM1	Street Lighting - Energy and Maintenance Costs	150					150
20COM2	Street Lighting - Borrowing Costs of replacement investment	780					780
21COM24	Changes to manage the staged fall out of a two year reduction to the drawdown from the Parking Account.	-300	-450				-750
	Total Previously Agreed Pressures & Investments	-255	-750	0	0	0	-1,005
	Previously Agreed Savings						
21COM13	Fall out of one-off drawdown from S106 penalty monies (offsets 21COM3)	400					400
21COM12	New charge for natural environment advice on planning consultations/applications (linked to 21COM11)	-10					-10
20COM19	Income from the new Strategic Transport Model.	-100					-100
18EE10/ 19COM4/ 19COM14/20 COM12/ 21COM26	Savings from reduced energy and maintenance costs relating to Street Lighting following the delivery of the LED replacement programme	-1,680					-1,680
20COM14/21 COM23	Integrated Transport Unit - re-profiling of delayed cost savings	-400					-400
22EP04	Savings arising from realigning resources and priorities of the Street works permit system.	-305					-305
22EP05	Additional anticipated income from charges to developers. Appropriate charges for services undertaken for developers that attract a relevant external fee.	-246					-246

Environment & Place - Previously Agreed Pressures, Investments and Savings

Ref	Description	2022/23	2023/24	2024/25	2025/26	2026/27	Total
		£000	£000	£000	£000	£000	£000
22EP18	Additional anticipated income from charges to developers. Appropriate charges for services undertaken for developers that attract a relevant external fee (road agreements).	-344	-274	-278			-896
22EP06	Improved recycling facilities at Drayton Highways Depot for tar bound materials and gully waste reducing disposal costs	-120	-50	-250			-420
22EP07	Highway Routine and Reactive Maintenance - Improvements to the management of defects to improve efficiency, enhance quality of repair, and reduce costs.	-100					-100
22EP09	Parking bay suspension - New charge for parking bay suspension to support the administration of them in addition to the loss of income already charged.	-2					-2
22EP10	Fleet management – Reduced costs and effort by consolidating contracts and managing collectively across directorate	-100		-100			-200
22EP11	Home to School contract management - Use of technology and improvements and automation of processes to reduce costs and effort required.	-350	-250	-50	-150		-800

Environment & Place - Previously Agreed Pressures, Investments and Savings

Ref	Description	2022/23	2023/24	2024/25	2025/26	2026/27	Total
		£000	£000	£000	£000	£000	£000
22EP13	COMET fares - Increase the cost of fares to better recover the cost of operating the service but still ensuring charges are affordable.	-5	-5		-10		-20
22EP16	Waste Budget - Planned increase to waste budget to accommodate population growth.	430					430
22EP17	Fall out of one-off draw down from the Bus Service Operators Grant reserve.	250					250
	Total Previously Agreed Savings	-2,682	-579	-678	-160	0	-4,099
	Total Net Position	-2,937	-1,329	-678	-160	0	-6,776

**Customers, Organisational Development & Resources
Previously Agreed Pressures, Investments and Savings**

Ref	Description	2022/23	2023/24	2024/25	2025/26	2026/27	Total
		£000	£000	£000	£000	£000	£000
	Previously Agreed Pressures & Investments						
21COD07	Microsoft Licensing increase costs from 2022/23	300					300
22CODR1	The Councillor Priority fund allows elected members to support community projects and priorities in their local areas. £0.945m funding is available in 2021/22 and can be used by Councillors over two years, 2021/22 and 2022/23. This is equivalent to £15k per Councillor over the two years.	-945					-945
	Total Previously Agreed Pressures & Investments	-645	0	0	0	0	-645
	Previously Agreed Savings						
20COM21	Cost recovery charges for services provided to Coroner's Service	-5					-5
22CODR6	Fall out of one-off saving from vacancy management across Strategy team	116					116
22CODR8	Fall out of one off saving from vacancy management in the Business & Customer Insight team.	39					39
22CODR19	ICT Transformation Saving	-250					-250
	Total Previously Agreed Savings	-100	0	0	0	0	-100
	Total Net Position	-745	0	0	0	0	-745

**Commercial Development, Assets and Investments
Previously Agreed Pressures, Investments and Savings**

Ref	Description	2022/23	2023/24	2024/25	2025/26	2026/27	Total
		£000	£000	£000	£000	£000	£000
	Previously Agreed Pressures & Investments						
21CDAI13	Phased fall out of the investment made in 2020/21 relating to work on Climate Action - a key part of the reduction in carbon relates to the Council's property portfolio.	-180	-60				-240
21CDAI5	Fall out of funding of a review of Hard Facilities Management Services.	-100	-100				-200
20COM7	Fall out of temporary funding of replacement costs of the Atrium Property database.	-15					-15
21CDAI10	Ongoing impact of Rates Revaluation	19					19
20COM6/ 20CDAI11	Ongoing impact of changes to Property utility costs.	140	-150				-10
21CDAI12	Phased fall out of £0.7m of investment in 2021/22 to bring the Council's Assets to a satisfactory operating level	-500	-200				-700
21CDAI14	Last year of the phased fall out of £0.3m funding agreed in 2020/21 relating to a pressure on the Joint Use Agreements.	-67					-67
20COM10	Increase share of Joint Control Centre costs - growth in volume (Fire & Rescue Service)	15					15
22CDAI13	Fall out of temporary funding related to delays to the implementation of changes to joint use agreements with leisure centres/other local authorities/school academies due to staffing capacity during the COVID-19 pandemic.	-648					-648
	Total Previously Agreed Pressures & Investments	-1,336	-510	0	0	0	-1,846

**Commercial Development, Assets and Investments
Previously Agreed Pressures, Investments and Savings**

Ref	Description	2022/23	2023/24	2024/25	2025/26	2026/27	Total
		£000	£000	£000	£000	£000	£000
	Previously Agreed Savings						
21CDAI9	Review of Catering Services - enhancing the service to enable it to develop a more commercially enhanced operating model with the introduction of a commercial manager and teams to provide a service to external organisations e.g. school academies / other authorities.	-100	-150				-250
21CDAI17	Reduction in costs due to Salix / potential borrowing relating to energy savings and repayments coming to an end	-44					-44
22CDAI1/2 2CDAI3	Transformational, efficiency and service specific saving initiatives will achieve total savings of £3.4m over 2021/22 and 2022/23.	-1,438					-1,438
20COM23	Increased income from anticipated extra demand (Fire & Rescue Service)	-10					-10
22CDAI5	Review of Mid-Level and Supervisory Leadership Level within the Fire & Rescue Service	-100	-50				-150
22CDAI6	Review of Wholetime Firefighter activity (prevention and protection)	-45	-45				-90
22CDAI7	Savings arising from the review of Fire & Rescue Service Business Support teams and Commercial Training Service	-25					-25
22CDAI12	Miscellaneous efficiency savings in Trading Standards	-15					-15
	Total Previously Agreed Savings	-1,777	-245	0	0	0	-2,022
	Total Net Position	-3,113	-755	0	0	0	-3,883